



Wirral Council
Department of Regeneration
Parks and Countryside Service

Dawstone Park

**Management Plan
&
Security Audit**

2007-2012

DRAFT



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1) Introduction

Wirral Council produced this management plan. This plan is intended to provide a framework for the development and improvement of Dawstone Park over the next five-year period up to 2012. The plan is a working document, which is open to new ideas at any time. We welcome your suggestions and comments for incorporation into this plan, whether you are a local resident, user or organisation. This will help us develop a park that meets everyone's needs and aspirations.

If you wish to find out further information about this document or to submit any suggestions please contact **Peter Whittle** in the Parks and Countryside Service at Wirral Council on 0151 666 4713 or by email at peterwhittle@wirral.gov.uk alternatively, you can contact Peter Whittle by writing to:

Parks & Open Spaces, Wirral Council, Westminster House, Hamilton Street, Birkenhead, Wirral, CH41 5FN.

Departmental Mission Statement:

'Promoting a healthy, safer lifestyle and improving the quality of life for all'.

Aims:

- *To enable sustainable, economic, social, neighbourhood and environmental regeneration*
- *To improve the health and well being of Wirral residents*
- *To promote opportunities for personal, community and business development*

Vision

To be agreed in conjunction with park stakeholders

2) The wider policy context and its relevance to the park

Wirral Council has produced 9 corporate objectives:

- PROTECTING AND IMPROVING OUR ENVIRONMENT
- PROMOTING AND SUPPORTING THE ECONOMIC REGENERATION OF WIRRAL
- PROVIDING EDUCATIONAL AND CULTURAL OPPORTUNITIES FOR ALL
- IMPROVING THE HEALTH OF WIRRAL PEOPLE
- MAKING WIRRAL SAFER
- MEETING THE HOUSING NEEDS OF WIRRAL
- SUPPORTING AND PROTECTING VULNERABLE PEOPLE

- IMPROVING TRANSPORT
- CONTINUOUSLY IMPROVING SERVICES

The **Parks and Countryside Service Plan 2007/08** sets out the targets for the Service within the context of the above corporate objectives and the **Regeneration Departmental Service Plan for 2007/08**.

- Unitary Development Plan (Adopted February 2002) Heswall Lower Village Conservation Area (see over “Reasoned Justification”).

Reasoned justification:

11.45 “The special character of Dawstone Park, and the significance of its location at the junction of these three distinct areas in the historic development of the village, also merits special protection. Policy CH14, therefore, provides for the historic character of this open space to be preserved”.

3) Site information

Name: Dawstone Park

Primary classification: Local Park

Size: .7 Hectares

Grid Reference: 326811, 381449

Address: Dawstone Road, Lower Heswall, Wirral, Merseyside.

Ward: Heswall

Current facilities and features:

- Mature tree and shrub stock
- Panoramic views of the Dee Estuary and Welsh hills
- Children’s play area
- Feature sandstone walling and sandstone outcrops
- Stone commemorative plaque
- Seating
- Borders of ornamental annual bedding
- Sloping south facing topography

Tenure:

The site is owned and managed by the Parks and Countryside Service of Wirral Council’s Department of Regeneration. The park resides within the Heswall Lower Village Conservation Area (Unitary Development Plan CH14).

Summary of main uses:

- Dog walking
- Ball games
- Passive and active recreation
- Children's play

Partner organisations:

Merseyside Police
Wirral Council Community Safety Team

Access:

Two of the three park entrance points are suitable for wheelchair users. The park is located on a bus route with a stop situated within 38m of the park's School Hill entrance.

History:

The Park was opened to the public in 1931. Heswall Lower Village Conservation Area was designated in April 1979; its boundaries are drawn to encompass the original nucleus of the small fishing village, which pre-dated the suburban expansion of Heswall after the arrival of the railway in the late nineteenth century, as well as some of the earliest and best of the later suburban development. The heart of the original settlement, based around Village Road, Raby Close and The Lydiate, can still be discerned and retains much of the character of a typical English Village, including its church and rectory, public house, village hall, shops and groups of cottage scale dwellings, and former farm buildings such as Lydiate Farm and the Old Smithy.

Resources:

- Area Parks Manager and Assistant Parks Manager based at Arrowe Park
- A range of horticultural machinery and tools
- Annual revenue budget
- Visiting maintenance staff
- Visiting Arboriculture team
- Visiting Play Area Safety Inspection Team

Summary of the known problems:

- Problems associated with the disorderly behaviour of youths
- Variable maintenance standards
- Lack of capital investment
- Deteriorating infrastructure
- Lack of community involvement

Staff and their functions

A mobile team of gardeners visit the site to undertake a range of grounds maintenance operations, including litter removal, grass cutting, shrub bed and annual bedding maintenance.

A forestry team visit the park to undertake seasonal tree pruning and felling work.

A playground safety inspection team visits the park to undertake a weekly safety inspection (Monday – Friday) of the children’s play area.

The Area Parks Manager and the Assistant Area Parks Manager are responsible for the management of the park. The area grounds maintenance depot is located at Ivy Farm Depot, Arrowse Country Park, Arrowse Park Road, Thingwall. The Park is situated in the ‘Central’ operational district of Wirral’s grounds maintenance operation.

Skill gaps

The Parks and Countryside Service Plan 2007/08 recognises that a skill gap currently exists within the division’s operational staffing, in consequence three main aims have been identified in order to address the issue:

- 1) Review Parks Modern apprentice scheme
- 2) Produce a staff training action plan
- 3) Improve training for parks staff in biodiversity awareness

Stakeholders

The Park does not currently have stakeholders external to the managing Local Authority.

What standards are management trying to achieve?

The intention is for the park to achieve the standards as defined by the Green Flag Award Scheme administered by The Civic Trust.

What are the current aims and objectives, what level of success has been achieved?

This plan will seek to establish clear aims and objectives to be achieved over the next 5 years.

No Capital funding is currently available within the Parks and Countryside Service’s financial resources to develop Dawstone Park.

4) Analysis and assessment including Security Audit

As with many parks across the country, a decline in government investment in green space over previous decades has seen maintenance standards and the condition of facilities within the park decline.

The current condition of the Park has been assessed using the following eight criteria as defined by the Civic Trust's Green Flag Award scheme:

- i. A welcoming park
- ii. Healthy, safe and secure
- iii. Clean and maintained
- iv. Sustainability
- v. Conservation and heritage
- vi. Community involvement
- vii. Marketing
- viii. Management

i) A welcoming park

The park has three entrance points



Fig. 1. Dawstone Road entrance



Fig. 2. School Hill entrance



Fig. 3. Brow Lane entrance

Fig.1. Dawstone Road – A small pedestrian entrance, restricted in width, is situated in the eastern boundary of the perimeter sandstone wall. The small gate with attached sign plate may have a historical significance, possibly

dating back to the park's origin in 1931. This entrance, together with the footpath, which extends parallel to this boundary, provides the highest point within the sloping site, consequently the best view is offered looking down the park with the Dee Estuary and distant Welsh hills forming an impressive back drop.

Fig.2. School Hill – Two feature sandstone gate piers mark the entrance with a gate and sign plate. Badly pruned shrubs including Laurel, Forsythia and Berberis species are situated in the grass areas either side of the entrance. An electricity sub-station on the left is of poor appearance. An obsolete length of chain link fencing is attached to concrete posts extending from the entrance along the boundary to School Hill. Weed growth, evident to the edges of the footpath together with self-sown sycamore saplings in the adjacent fence line lends an air of neglect to this entrance.

Fig.3. Brow Hill – The area external to the park, on the left of this entrance is not maintained and is in a neglected unkempt condition. Vegetation has not been pruned or contained and creates an uninviting approach to the park's southern boundary. A lopsided aging gate together with fencing and a litterbin are situated at this entrance point.

None of the above entrances have a welcome sign or display any information other than prohibitive notices.

The seating and furniture are not of a style sympathetic to the park's character.

ii) Healthy, Safe and Secure

The park is covered under the Fouling of Land Act 1996; this act makes it an offence not to clean up in a public area if a dog under your control does foul. Powers to enforce £50 fixed penalty notices on offenders were extended to include Wirral's Community Patrol Officers in August 2007, a media campaign 'Don't give a dog a bad name' will be launched to highlight the new powers.

Wirral Council's policy regarding dog fouling is to encourage responsibility in dog ownership and owners are expected to clean up after their pets, dedicated dog waste bins are not provided; dog waste can be deposited into the Borough's litterbins consequently becoming incorporated with general waste this does not then entail the problems associated with disposal of faeces only bins.

The Park is designated a 'canine faeces removal area'; however dog fouling was apparent throughout the park, signs are in place at entrance points indicating the park is a 'clean it up' area. Many dog walkers use the park's litterbins for the disposal of removed faeces.

Wirral Council operates a 24 hour Community Patrol force, established to provide a response to any concern notified to them regarding anti-social

behaviour occurring within Council owned land. The Patrol can be contacted on telephone number 666 5265

Parks and Countryside are represented on the Junior Joint Agency Group (JAG), a forum consisting of the following agencies Merseyside Police, Community Safety, Youth and Community. Serious issues regarding security in parks are raised at the meeting with the intention of providing a multi agency approach to addressing any problems.

The park is covered by Byelaws, made under Section 164 of the Public Health Act, 1875.

It is proposed to introduce an annual 'Site Safety Inspection Checklist', the inspection is intended to identify defects within sites that present a safety problem for staff, users and adjacent residents. The checklist requires the appraisal of the following items:

1. Paths, steps, ramps
2. Walls, fences, gates
3. Buildings
4. Furniture – signs, seats, litterbins etc
5. Soft landscape – grass, planted areas, water features etc
6. Trees

A visual audit, that assessed the security of the park, was undertaken and assessed the park under the following criteria:

1. Sight-line visibility
2. What evidence is apparent of anti-social behaviour or undesirable activity in the park?
3. Motor vehicles
4. The park at night
5. Pathways, pedestrian routes
6. Boundaries
7. Buildings
8. Children's play areas
9. Who was in the park at the time of the visual audit?
10. Is the park well maintained?

Sight-line visibility – Vegetation adjacent to the southern boundary, parallel to the Brow Lane Bridleway reduces visibility. The park entrance on Brow Lane has adjacent overgrown vegetation such as Hedera helix, Privet, Portugese Laurel and low hanging branches from trees and shrubs, which contribute to poor visibility as individuals could be hidden from view.

Shrubs situated either side of the pathway leading into the park from the School Hill entrance restrict visibility.

What evidence is apparent of anti-social behaviour or undesirable activity in the park? – Graffiti evident to furniture, play equipment, electricity sub-station, boundary walling and sandstone outcrop.

Broken glass from a smashed bottle was on the top pathway.

Motor vehicles – No problems apparent

The park at night – The highway lamp columns situated on Dawstone Road and School Hill provide an overspill of light into the periphery of the park.

The park is not secured to prevent access during the hours of darkness. Wirral Council neither encourages nor discourages the nighttime use of the park.

Incident reports compiled by Wirral Council's Community Patrol are made available to the Parks and Countryside Service and are provided to the Area Parks Manager; no assessment is currently made of this available data in order to establish the types and frequencies of incidents occurring.

Anecdotally it is assumed that the majority of incidents associated with youths causing annoyance and anti social behaviour take place between 18:00 hrs and 21:00 hrs during Fridays and Saturdays predominately in the spring and summer months

Pathways, pedestrian routes – The condition of the footpath surfacing is poor displaying in some instances cracking, broken edges and pot holes, in addition the surfacing was covered in moss beneath trees. Leaf fall had not been removed from paths.

Boundaries – The views into the park from neighbouring properties situated in School Hill are obscured due to vegetation, gorse etc. The remains of an obsolete chain link fence are situated on the top of the sandstone boundary wall are still in place.



Fig.4. School Lane boundary



Fig.5. School Lane boundary



Fig.6. School Lane boundary



Fig.7. North boundary wall

The boundary sandstone walling of the park is in a poor maintenance condition with defective pointing and dislodged copingstones, in some instances weed growth has established in the jointing between the sandstone blocks. The sandstone blocks are eroding, due to age, in some sections of the wall.

Self-sown weed tree species and scrub vegetation has begun to colonise the top of the boundary wall extending along School Lane with the effect of restricting views into and out of the park.

Chain link fencing extends along the park's eastern boundary to Brow Lane.

Buildings – The only building within the site is an electricity sub-station; the brickwork has been painted dark brown in order to deter graffiti. Graffiti was evident to the rear doors of the building.

Children's play area - The children's play area is located at the lower end of the park, the area is not defined or enclosed, and the play equipment is old, the slide has a timber access ramp and steps. The areas proximity to the surrounding mature trees does not result in clear visibility. Rubber tile safety surfacing has been provided beneath the individual play units.



Graffiti was evident to the slide and to the adjacent bench seat.

Who was in the park at the time of the audit? – Two members of staff from Wirral Partnership Homes were repairing a partially collapsed section of the boundary sandstone wall.

Is the park well cared for? –

It is acknowledged that a well-maintained environment has a positive effect on the behaviour of users, lessening the potential of vandalism and other forms of abuse.

Considerable damage had occurred to the grass areas in the park due to bird activity associated with the presence of Chafer grubs.

iii) Well maintained and clean

Horticultural maintenance is carried out in accordance with a frequency based work programme allied to a specification. The work programme or “job card” is issued to staff on a quarterly basis; these are used for identifying all maintenance operations on the site for the period. Currently these documents are not being fully utilised and are under review.

The maintenance regime is carried out to meet general standards set out in a Borough-wide grounds maintenance ‘frequency based’ specification. The specification sets out corporate standards of maintenance.

There are no site-based members of staff, however, a mobile team carry out operations within the park, supported by a swing fitter operative.

The Senior Park Development Officer has carried out an assessment of the current maintenance condition of the park under the following 13 headings. The facilities and features are simply categorised as good, fair or poor and can only represent findings at the time of writing.

Grounds maintenance site checklist

Park	Dawstone Park
Date	June 2006

Grass	Good	Fair	Poor
Fine Sport	N/A	N/A	N/A
Playing Fields	N/A	N/A	N/A
Ornamental	N/A	N/A	N/A
General		√	
Rough	N/A	N/A	N/A
Wild Flower Area	N/A	N/A	N/A

Planting	Good	Fair	Poor
Annual		√	
Herbaceous	N/A	N/A	N/A
Roses	N/A	N/A	N/A
Shrubs		√	
Hedges	N/A	N/A	N/A
Young staked trees / semi-mature trees			√
Mature Trees			√
Woodland	N/A	N/A	N/A

Hard Surfaces	Good	Fair	Poor
Tarmac Sport	N/A	N/A	N/A
Hard Porous	N/A	N/A	N/A
Footpaths			√
Drives	N/A	N/A	N/A
Car Parks	N/A	N/A	N/A
ACW / ATP	N/A	N/A	N/A
Steps	N/A	N/A	N/A

Play Areas	Good	Fair	Poor
Maintenance		√	

Litter	Good	Fair	Poor
Collection		√	
Bins	√		

Buildings	Good	Fair	Poor
Repair / Maintenance	N/A	N/A	N/A
Graffiti	N/A	N/A	N/A

Fencing	Good	Fair	Poor
Repair / Maintenance	N/A	N/A	N/A

Walling	Good	Fair	Poor
Maintenance		√	
Graffiti		√	

Drainage	Good	Fair	Poor
Ditches	N/A	N/A	N/A
Inspection Chambers / Covers	N/A	N/A	N/A
Gully pots			√

Signage	Good	Fair	Poor
Repair / Maintenance			√
Graffiti			√

Furniture / Memorials	Good	Fair	Poor
Repair / Maintenance			√

Graffiti		√	
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Lighting	Good	Fair	Poor
Maintenance	N/A	N/A	N/A

Water	Good	Fair	Poor
Maintenance	N/A	N/A	N/A
Safety	N/A	N/A	N/A

It is apparent that operational factors extending beyond the influence of this management plan require consideration in order to improve the overall standard of grounds maintenance. The main issues for further consideration should include staff management (i.e. motivation, supervision and training) coupled with resourcing (i.e. revenue funding, machinery and materials).

Generally Dawstone Park receives a 'fair' standard of maintenance however the infrastructure of the park is deteriorating; graffiti removal requires improvement and it is the intention to bring all grounds maintenance operations up to a 'good' standard within the period of the plan.

The provision of annual bedding in the park should be re-evaluated and rationalised where possible

Shrub planting within the park is largely over-mature.

The quality of the footpath surfacing in the park has deteriorated.

Some graffiti was evident to the park's furniture.

The shrub border parallel to the Dawstone Road boundary has gaps in the planting and overgrown Hedera helix detrimental to the walling.

Trees are dominating the lower end of the site and in some cases obscure the view of the Dee estuary.

The small area of land external to the park's Brow Hill entrance is neglected and presents an unappealing approach to the park (see photos below).



Brow Hill



Brow Hill

iv) Sustainability

Green waste generated at the park is not currently composted and reused on the site other than tree brash, which is chipped and stored at Ivy Farm depot for reuse as mulch.

Pesticide usage at the park is confined to non-residual Herbicide for the control of weed growth on pathways.

C.O.S.H.H. (Control of Substances Hazardous to Health) assessment records of the chemical based products used within the park form part of the Departments Quality Assurance procedures. Pesticide records are retained at the district grounds maintenance depot (Ivy Farm). Chemical storage and usage within the park complies with the requirements defined within the current pesticide handling legislation.

Motorised mowing equipment used at the park is checked for emission levels.

The park's bedding plant requirement is produced using compost, which is 50% peat free. Peat is not used in any other capacity within the park.

v) Conservation and Heritage

A short report on nature conservation and biodiversity opportunities to follow

The main heritage features consist of the following:

- ❖ Feature boundary sandstone walling
- ❖ Sandstone outcropping
- ❖ Commemorative plaque
- ❖ Ornamental wrought ironwork entrance gates
- ❖ Estuary view
- ❖ Mature tree stock

vi) Community Involvement

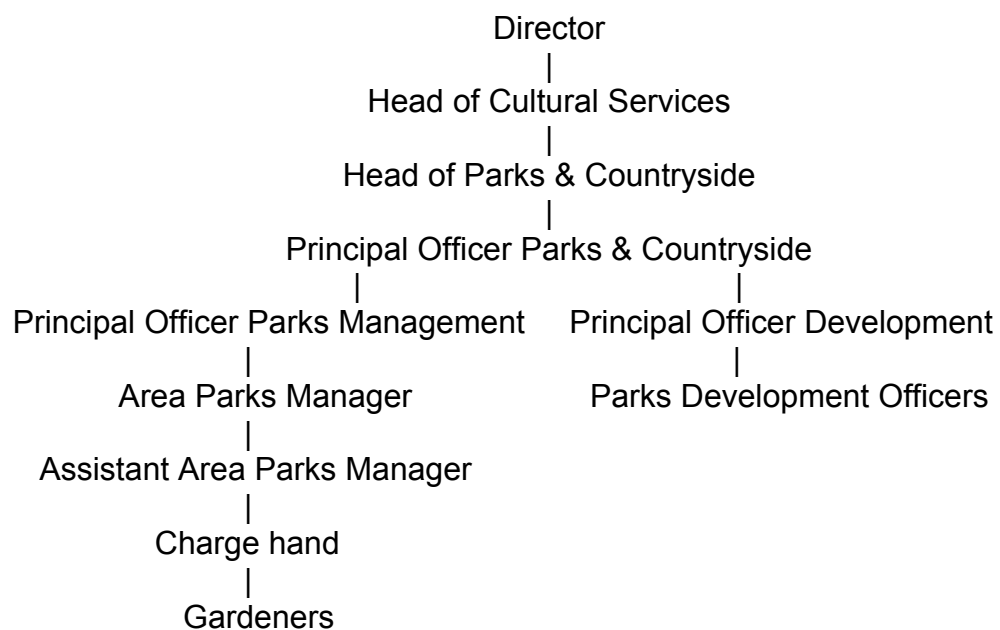
The park does not currently have a group that is representative of the park's local community.

vii) Marketing

Wirral Council has an Internet web site that has links to the Parks and Countryside Division's information. No information regarding Dawstone Park is currently available on the site. The site is not currently marketed.

viii) Management

Following re-organisation of The Parks & Countryside Service in 2004 the following management structure was put in place.



6) Aims and Objectives

Aim: Our aim is to make the park more welcoming

Objectives:

- Install signs and park contact information at three entrance points
- Undertake improvement work to the Brow Lane entrance
- Paint gates
- Strip planting in grass area adjacent to the School Hill entrance
- Remove the remains of obsolete chain link fence along School Hill boundary
- Provide new entrance gate to the Brow Lane entrance
- Complete the erection of steel vertical bar fencing along Brow Lane
- Clean off weed growth evident to footpaths

Aim: To make the park healthy, safe and secure

Objectives:

- Provide a highly visible onsite staff presence.
- Remove all vegetation growing on top of boundary wall along the School Hill boundary.
- Prune and remove dense vegetation along the park's eastern boundary
- Report all incidents of anti-social behaviour
- Establish a procedure of rapid response to all incidents of vandalism, graffiti etc
- Perform the overall maintenance of the park to a higher standard in order to create a well cared for park environment
- Produce footpath resurfacing programme
- Undertake Annual 'Site Safety Inspection'
- Incorporate any prohibitive noticing within the park information located at the entrance points
- Staff to raise awareness of problem of dog fouling by issuing information and removal bags to dog walkers
- Encourage P.C.S.'O to include regular patrols of the park as part of their beat
- Monitor incident reports to ensure an adequate level of response is provided to address problems

Aim: To improve the overall maintenance standard in the park

Objectives:

- Re-evaluate the parks annual bedding provision
- Resurface footpaths
- Bring all ground maintenance operations up to good within the plan period
- Produce a tree management programme that is considerate of the importance of maintaining the park's Dee Estuary views
- Repair all boundary sandstone walling
- Edge along all the park's footpaths

- Replace all the park's furniture with a more appropriate design
- Introduce areas of new planting
- Re-arrange the use ornamental annual bedding in the park to maximise use
- Strip over mature shrubs and replant borders
- Replace children's play area with a new enclosed, dog free, facility
- Apply for the Green Flag Award

Aim: To improve environmental sustainability within the park

Objectives:

- Compost all green waste generated at the site
- Undertake an environmental audit
- Produce a bio-diversity action plan
- Introduce planting to increase the parks avifauna diversity

Aim: To preserve and enhance the conservation and heritage status of the park

Objectives:

- The relevant Parks Development Officer to report
- Reveal the parks commemorative plaque attached to the inside of the north boundary wall
- Remove graffiti from the sandstone outcropping
- Repair all sandstone boundary walling

Aim: To increase community involvement in the park

Objectives:

- Involve the local community in park projects
- Encourage and support the establishment of a park Friends Group

Aim: Improve the marketing of the park

Objectives:

- Include the Park's details on the Wirral Council internet web site

7) Action Plan

	Action	Responsibility	When	Financial
1. To make the park more welcoming				
1.1	Prune trees remove sycamores	Area Parks Manager (APM)		Within existing resources (WER)
1.2	Prune all adjacent vegetation, Hedera etc	APM		WER
1.3	Strim grass area and fence line, maintain on a regular basis	APM		WER
1.4	Replace entrance gate	APM		Requires additional funding (RAF) £1K
1.5	Install sign with park information	APM/Parks Development Officer (PDO)		RAF £2.5K
1.6	Paint gate	APM		WER
1.7	Remove Hedera from border growing over boundary wall	APM		WER
1.8	Strip out shrubs either side of footpath	APM		WER
1.9	Undertake replacement planting scheme	APM/PDO		RAF £3.5K
1.11	Remove weed growth along edge of pathway	APM		WER
1.12	Remove weed from joints of sandstone wall	APM		WER
2. To make the park healthy, safe and secure				
2.1	Increase staff in the park, establish a dedicated maintenance team	APM		WER
2.2	Remove vegetation growing along the School Hill boundary to improve visibility into and out of the park			
2.3	Produce a footpath resurfacing programme	M ² /Year @ £15		M ²
2.4	Prune vegetation along the park's eastern boundary to improve visibility along the length of the adjacent public	APM		WER

	footpath			
2.5	Ensure all incidents are reported to the Police, ongoing problems should be raised at the fortnightly 'Junior Jag' group meetings	APM		WER
2.6	Respond to all incidents of vandalism, graffiti etc within a reasonable timescale			
2.7	Create a well cared for park environment			
2.8	Complete the replacement of the parks boundary fencing – erect approx 95 Lin M to replace the existing chain link fence along the boundary to the Brow Lane bridleway	APM/PDO		RAF £10K
2.9	Undertake an annual 'Site Safety Inspection'	APM		WER
2.10	Install new park welcome signs at the three entrance points incorporating prohibitive notices, 'clean it up' etc and contact information	APM/PDO		RAF £6K
2.11	Volunteers to issue leaflets and bags to dog walkers in order to raise the profile of the problem of dog fouling within the park	Partner organisation		Additional funds may be required
2.12	Meet with Area Police Inspector to arrange an increased Police and C.S.O presence in the park	APM/PDO		
2.13	Monitor incident reports to ensure adequate response to problems	APM		WER

3. To improve the overall maintenance standard in the park				
3.1	Reappraise provision of annual bedding and amend planting scheme as necessary			AFR £1K pa
3.2	Produce a programme of repair to footpaths			£5K pa
3.3	To raise the standard of all maintenance operations to good by the period of the plan			WER
3.4	Produce a tree management programme mindful of the need to preserve the park's views of the Welsh Hills and Dee Estuary	APM/PDO		WER
3.5	Repair all boundary sandstone walling - replace defective blocks, missing copings and re-build any leaning sections re-point front and rear of the wall	APM		AFR 1 st PHASE £10K
3.6	Edge back grass along all footpaths	APM		WER
3.7	Replace all the park's furniture seating and litterbins	PDO/APM		AFR £6K
3.8	Remove over mature shrubs and replant	APM		AFR £3K
3.9	Replace the children's play area with an enclosed facility	Landcape/PDO/APM		AFR £50K
3.9	Apply for the Green Flag Award	TBA		
4. To improve environmental sustainability in the park				
4.1	Construct storage bay and compost all green waste for re-use in the park	APM		£5K
4.2	Undertake environmental audit of the park	Partner organisations and Departments		WER
5. To preserve and enhance the conservation and heritage of the park				
5.1	The relevant Park Development Officer to report			
5.2	Reveal the commemorative plaque	PDO		WER
5.3	Remove graffiti from the	APM		WER

	sandstone outcrop			
5.4	Initiate repair to boundary sandstone walling	See3.5		
6. To increase community involvement in the park				
6.1	Involve the local community in park projects where possible	PDO/APM		WER
6.2	Encourage the establishment of a park Friends Group	PDO/APM		WER
7. Improving the marketing of the park				
7.1	Improve the available information on the WBC website	Parks Officer		WER
8. To manage the implementation and review of this plan				
8.1	Introduce mechanism to monitor and review progress of both development and the maintenance of the park	APM		WER

8) Monitoring and Review

There will be a precise a clear process for monitoring both maintenance and development.

The Principal Officer for Parks Management will incorporate progress on Management Plan actions into the monthly management team meetings.

Chargehands will report back on progress or shortfalls to the Area Parks Manager after each visit.

The Area Parks Manager will carryout random inspections of the site between programmed monitoring visits.

The Area Parks Manager will carryout a quarterly inspection of the site with the relevant gardeners to assess maintenance standards and check against the issued work programme and specification.

The Parks Development Officer will carryout a bi-annual site visit with the Area Parks Manager and Friends representatives to oversee the delivery of the Management Plan. The target dates in the five-year action plan will enable people to see how the partnership is making progress and when that action has been achieved.

9) Appendix

Appendix. 1 Aerial photograph Dawstone Park



8) Monitoring and review

There needs to be a precise a clear process for monitoring both maintenance and development.

The Area Parks Manager should carryout a monthly inspection of the site with the relevant operatives to assess maintenance standards and check against the issued work programme and specification.

The Development Officer should carryout a bi-annual site visit with the Area Parks Manager and Friends to oversee the delivery of the Management Plan.

The target dates in the five year action plan will enable people to see how the partnership is making progress and when that action has been achieved.